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May 5, 2022

The Honorable Pete Buttigieg
U.S. Secretary of Transportation
1200 New Jersey Ave, SE
Washington, DC 20590
United States

Subject: Support for the NWSA Terminal 5 Export, Expansion and Emission
Reduction Project

Dear Secretary Buttigieg:

On behalf of Ace Hardware Corporation, I am pleased to express support for the 2022 U.S. Department of Transportation Port Infrastructure Development Program (PIDP) grant application submitted by The Northwest Seaport Alliance (NWSA) for its Terminal 5 Export, Expansion and Emission Reduction Project.

This Project will support the PIDP program's goals of improving the safety, efficiency, and reliability of the movement of goods through the Port. As demonstrated in the application, the Project will increase the volume and efficiency of exports (principally agricultural exports) while reducing carbon emissions through both electrification and reduced truck queuing.


Increasing exports will not only help our nation's exporting industries, but also help restore balance to the overall supply chain and empty container access for U.S. agricultural producers and other exporters that ship their products across the globe.

The Terminal 5 Project will allow NWSA to better compete against international competition while also meeting its goal of zero carbon emissions by 2050. **NWSA marine cargo operations currently support 58,400 jobs and more than \$4 billion in labor income across the Washington state economy.**

We strongly endorse this project as a next step in modernizing a key U.S. trade gateway and levelling the playing field between U.S. and Canadian seaports and supply chains. We are particularly proud of the national leadership that the NWSA has taken to proactively address climate change, environmental justice, and racial equity issues—well in advance of the current federal guidance in these areas. The

Port has plans and programs with measurable outcomes in these areas. We urge you to fully fund the Port's application to the PIDP grant program.

Sincerely,

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Duncan McGhie

VP International Merchandising, Import, and Proprietary

Ace Hardware Corporation